



Dear Valued Shareholders of Kawan Food Berhad (“the Company”)

We are pleased to invite you to the Twenty-Second Annual General Meeting (“**22nd AGM**”) of Kawan Food Berhad (the “**Company**”) which will be held at Lot 129351, Jalan Sungai Pinang 4/19, Taman Perindustrian Pulau Indah, Selangor Halal Hub, Fasa 2C, 42920, Pulau Indah, Selangor Darul Ehsan, Malaysia on **Tuesday, 23 June 2026 at 10.30 a.m.**

Shareholders who wish to participate in the 22nd AGM are invited to be physically present at the venue on the day of the 22nd AGM. Additionally, kindly be informed that Company will make available the digital version of the following documents at <http://kawanfood.com/index.php/our-company/investor-relations/>. and/or Bursa Malaysia Securities Berhad’s website at www.bursamalaysia.com. You may also scan the QR code to download the documents.



1. Annual Report 2025 and Financial Report 2025
2. Circular to Shareholders in relation to Proposed Renewal of Shareholders’ Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature and Statement to Shareholders in relation to Proposed Renewal of Authority for the Company to Purchase its own Ordinary Shares
3. Corporate Governance Report
4. Notice of the 22nd AGM
5. Proxy Form
6. Administrative Details
7. Request Form

Should you require a printed copy of the Annual Report prior to the AGM, please forward your request by completing the Request Form provided. However, we hope you would consider the environmental and sustainability concerns, and refrain from requesting a printed copy of the Annual Report 2025.

If you wish to appoint a proxy to attend and vote on your behalf at the 22nd AGM, you may deposit your original proxy form with the Share Registrar’s office, Boardroom Share Registrars Sdn. Bhd. (“**Boardroom**”) of the Company at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia or by email to bsr.proxy@boardroomlimited.com. Alternatively, the proxy form may also be lodged electronically via Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>. For further information, kindly refer to the procedures set out in the Administrative Details for the lodgement of proxy form electronically. Kindly be informed that the appointment of proxy either in hard copy or by electronic means must be received no later than **Sunday, 21 June 2026 at 10.30 a.m.**

If you have any enquiries on the above, please contact Boardroom during office hours on Mondays to Fridays from 9.00 a.m. to 5.30 p.m. (except on public holidays):

Share Registrar

Boardroom Share Registrars Sdn Bhd

Tel : +603-7890 4700

Fax : +603-7890 4670

Email : bsr.helpdesk@boardroomlimited.com

We thank you for your continued support to Kawan Food Berhad.

Yours faithfully,

For and on behalf of Kawan Food Berhad

Gan Thiam Chai

Acting Group Managing Director

Date: 30 April 2026