CODE OF CONDUCT AND ETHICS

1. PURPOSE

- 1.1 Kawan Food Berhad ("the Company") is committed to a high standard of ethics, integrity in the conduct of our business and professionalism as set out in this Code of Ethics and Conduct ("the Code").
- 1.2 The Code applies to all employees and Directors of the Company including permanent, part time, contracted, interns, agency staff and temporary employees Employees of the Company and its subsidiaries ("the Group") ("Employees").
- 1.3 It is the intention of the Code for the Employees to direct their attention to the areas of ethical risk, provide guidance to Directors to assist them to identify and handle ethical issues, provide procedures to report unethical practices, and encourage the development of a culture of honesty, trust, responsibility and accountability.
- 1.4 This Code is established to promote the corporate culture which engenders ethical conduct that permeates throughout the Company. The Code reflects the Company's commitment to integrity, transparency, accountability and self-regulation.
- 1.5 All Employees in the Group is responsible to comply with the Code. They are required to provide an affirmation that he has read, fully understood and will comply with the Code annually.
- 1.6 The Code forms part of the terms and conditions of the employment. Failure to comply with the Code may result in disciplinary action including termination of employment.
- 1.7 The Code is not a comprehensive guide that covers all ethical issues, but rather set forth key guiding principles and policies. Employees are encouraged to highlight and discuss matters of particular circumstances that may affect the Company's reputation or image in a negative manner arising from the ordinary course of business to the attention of the Senior Independent Director and/or to the Employees or any related party transaction or conflict of interest situation that may arise within the Company and the Group including transactions, procedure or course of conduct that raises question or doubt of management integrity.

2. CODE OF ETHICS & CORE VALUES

Employees shall adhere to the following Code of Ethics:

- Observe high standards of corporate governance and uphold accountability and transparency at all times;
- Act honestly, fairly, ethically, with integrity and loyalty and conduct themselves in a professional, courteous and respectful manner;
- Act in the best interests of the Company and the Group in a manner to enhance and maintain the reputation of the Company, and fulfill their fiduciary duties to the Company and the stakeholders of the Company;
- Act in good faith, with responsibility, due care, competence, diligence and independence;
- Shall not accept positions on Board Committees or working group where a conflict of interest is likely to arise, without firstly declaring that interest;

- Declaring any personal, professional or business interests that may conflict with the Director's responsibilities;
- Ensure the health, safety and welfare at work of the employees together with the health and safety of all other persons affected by the business activities:
- To consider protection of the environment and the environmental impact of the business to be an essential part of the business operations to complying with all relevant legislation and to operating in an environmentally responsible manner;
- Ensure maintain complete and accurate business records;
- Treat colleagues and other associates of the Company with dignity and shall not harass any of them in any manner regardless of creed, race, religion, rank or gender; and
- Exercise due diligence to avoid breaches of duty via negligence, intentional action or omission, and unauthorized communications with individuals trying to influence by improper means or seeking to receive personal gains through Board decisions.
- Committed to these core values:

OUR CORE VALUES

Responsibility

We take ownership and responsibility of our results.

Teamwork

We work together as a team to achieve our mission by having open communication, mutual respect and sharing of knowledge.

Integrity

We are committed to be fair & honest in all our dealings and adhere to the highest ethical standards.

Discipline

We are dedicated and committed to achieve higher efficiency and effectiveness.

Innovative

We embrace new ideas and constantly changing to meet customers' needs.

3. STANDARDS OF CONDUCT

a. Conflicts of Interest

i. Employees should endeavour to avoid situation that present a potential or actual conflict between their interest and the interest of the Company. Employees are required to disclose to the Board any situation that may be, or appear to be, a conflict of interest ("Conflicted Employees"). Employees are, therefore, obliged to act in the best interest of the Company.

- ii. A "conflict of interest" may occur:
 - When a person's private interest interferes or direct conflict with the interest of the Company;
 - When an Employee or his/her family member takes an action or has an interest that may make it difficult for that officer to perform his/her work objectively and effectively; or
 - When an Employee (or his or her family member) receives improper personal gains as a result of the employee's position in the Company.
- iii. Employees are not to use information gained in the course of their duties for personal gains, to seek to use the opportunities they acquire in the course of their tenure as Employees of the Company and/or its subsidiaries to promote their private interests or those of connected persons, firms, business or other entities.
- iv. If a conflict of interest, potential or otherwise exists, it is required that the Conflicted Employees should be absent from the meeting which the Board discusses the matter unless the Conflicted Employees has been invited to be present in that meeting to clarify or assist in the discussion of the matter and not to vote on the matter.
- v. Employees shall declare any personal, professional or business interests that may be in conflict with their responsibilities.

b. Corporate Opportunities

The Employees should not: (a) take for themselves personally opportunities that are discovered through the use of Company property, information or position; (b) use Company property, information, or position for personal gain; or (c) compete with the Company for business. The Employees owe a duty to the Company to advance its legitimate interests when the opportunity to do so arises.

c. Confidentiality

The Employees should maintain the confidentiality of information entrusted to them by the Company or its customers or other parties, except when disclosure is authorized or legally mandated. Confidential information includes all non-public information that might be of use to competitors, or harmful to the Company or its customers, if disclosed.

The Company respects and is diligent in protecting the privacy of information relating to its employees, customers and consumers.

d. Fair Practices

The Employees should carry out fair practices in dealing with the Company's customers, suppliers, competitors, employees and other stakeholders. No Employees should take unfair advantage of anyone through manipulation, concealment, abuse of privileged information, misrepresentation of material facts, or any other unfair dealing.

The Company will not accept or use third party's proprietary information that is improperly obtained, and will not copy or otherwise misappropriate others' copyrighted materials.

e. Protection and Proper use of Company Assets

The Employees as custodian of the Company should protect the Company's assets against loss, theft or other misuse and ensure their efficient use. All of the Company's assets should be used for legitimate business purposes.

f. Gifts

The Employees shall not solicit or accept lavish gifts or gratuities or any offer, payment, promise to pay, or authorization to pay any money, or anything of value that could be interpreted to adversely affect business decisions or likely to compromise their personal or professional integrity.

No bribes, kickbacks or other corrupt payments in any form should be made to or for anyone for the purpose of obtaining or returning business or obtaining any other favours.

Occasional business gifts of modest value and entertainment may be allowed, but no gift or entertainment may be offered or given if it is deemed to be illegal or deemed to be inappropriate.

Employees are to comply with the Kawan Gift Policy.

g. Compliance with Laws, Rules, Regulations (including Abuse of Power, Corruption, Insider Trading and Money Laundering), Internal Policies and Procedures

The Employees should proactively promote and carry out their responsibilities in compliance with all applicable laws, rules and regulations, including abuse of power, corruption, insider trading and money laundering, policies, practices and procedures of the Group,

h. Bribes and Corruption

Employees shall not offer, give, solicit or accept bribes or any other improper payment for his/her own benefits or for any other persons or engage in any transaction that can be construed as having contravened the anti-corruption laws.

Employees must comply with local anti-bribery and corruption laws and regulations. Employee found to be committed will be subject to disciplinary action which may include dismissal. Penalties including fines and imprisonment can be applied to any employee found guilty of bribery or corruption.

Employees shall be cognisant of the fact that bribes may be in any form, monetary or otherwise including but are not limited to unauthorised remuneration such as referral fee, commission or other similar compensation, material goods, services, gifts, business amenities, premiums or discounts of an inappropriate value or of an unreasonable level or that are not generally offered to others or that are prohibited by law or may reasonably be viewed as having crossed the boundaries of ethical and lawful business practice.

Employees are prohibited from giving or receiving gift or entertainment which is or appears to be inappropriate or excessive. Prior to giving or accepting any business amenity or other gifts (in whatever form or value),

Employees shall assess the appropriateness of their actions by assessing if the action could influence or could reasonably give the appearance of influencing the business relationship of the Company with that organization or individual or any business decision arising out of that business relationship.

i. Insider Trading

No Employee who is in the possession of non-public price sensitive information of the Company or other listed company gained in the course of his employment with the Company may deal or advise any other person to deal in any securities of the Company or any securities of another listed company.

No Employees shall disclose non-public price sensitive information to any person (including family members) where such information may be used by such person to his or her profit by trading or in recommending or advising others to trade in any securities of company.

Employees must ensure that all transactions in the Company securities comply with the procedures set out in the Bursa Malaysia Listing Requirements and the law on trading.

In the context of Malaysian law, insider trading is an offence defined under the Capital Market and Services Act 2007. The laws of other country on insider trading may be applicable in the context of inside information concerning company listed outside of Malaysia.

j. Money Laundering

Money laundering is the process of concealing, converting and transferring proceeds from unlawful activities to a legitimate source of income or asset.

All employees must abide by the respective countries laws and regulations pertaining to the Anti Money laundering,

Employees shall be aware of the applicable anti-money laundering laws and shall seek to ensure they are appropriately and adequately informed of developments in the laws relating to this area in order to actively pursue the prevention of money laundering and any activity that facilitates money laundering or the funding of terrorist or criminal activities. Employees are expected to be mindful of the risk of the Company's business being use for money laundering activities and to raise any suspicious transactions to their immediate superior and the Board to undertake further investigation.

No disclosure should be made to others that would indicate suspicions of money laundering. Any officer reporting should not discuss the matter with any other person.

k. Abuse of Power

The abuse of authority/power is the improper use of a position of influence, power or authority by an individual towards others. This is particularly serious when the alleged offender misuses his or her influence, power or authority to negatively influence the career or employment conditions (including, but not limited to, appointment, assignment, contract renewal, performance evaluation or promotion) of other individuals, Abuse of authority can include a one-time incident or a series of incidents. It may also consist of conduct that creates a hostile or abusive work environment, which includes, but is not limited to, the use of intimidation, threats, blackmail or coercion. Decisions made through the proper use of managerial and supervisory responsibilities are not considered as abuse of authority.

Employees shall be aware of everyone in the Company is treated with dignity, is valued as a contributor and that abuse of power and gender discrimination are not tolerated. Employee shall report incidents of abusing of power, or has reason to believe abusing of power is occurring, to their immediate superior or adhere to the Whistle Blower Policy.

All employees are not to use their position to influence others, current and/or potential partners or customers of the Company for their personal interest or anyone other than the Company.

4. COMMUNICATION AND COMPLIANCE

The Company and the Board should ensure this Code is being communicated to all levels of Employees through staff handbook, notice board, intranet, or corporate website. The Company should include the briefing of this Code to new Employees in the induction programme.

The Board should ensure this Code permeates throughout the Company and is complied by all levels of Employees.

5. VIOLATIONS OF CODE OF CONDUCT

The Company's Employees should report to Management, HODs and the said violations should be forwarded to the Senior Management about the known or suspected illegal or unethical behaviour. The Senior management shall promptly report any known or suspected violations of this Code to the Chairman of the Audit Committee. All Employees shall refer to and adhere to the Whistle Blower Policy.

6. NON-RETALIATION

The Company makes every effort to maintain the confidentiality of any individual who reports concerns and possible misconduct. Employees who retaliate or encourage others to do so will be subjected to disciplinary actions, up to and including termination of employment or engagement. The Company does not tolerate any form of retaliation against anyone who makes a report in good faith.

7. INVESTIGATIONS

The Company shall investigate reported concerns promptly and confidentially with the highest level of professionalism and transparency. All internal investigations and audits are conducted impartially and without predetermined conclusions. Each and every officer shall be expected to cooperate fully with audits, investigations and any corrective action plans, which may include areas for continued monitoring and assessment.

Where external investigations are required, every officer shall appropriately respond to, cooperate and shall not interfere with, any lawful government inquiry, audit or investigation.

8. PERIODIC REVIEW

The Board and senior management of the Company should periodically review the Code and communicate the new changes to all levels of Employees. The Code shall be made available on the Company's website at www.kawanfood.com.